

1 This is the peer reviewed version of the following article:

2

3 ***Romeo G., Marciandò C. (2019) Evaluating the economic***
4 ***performance of fishing systems using fuzzy multicriteria***
5 ***analysis in a Fishery Local Action Group in South Italy,***
6 ***Fisheries Research, vol 218, pp. 259-268, ISSN: 0165-7836.***

7

8 which has been published in final doi

9 <https://doi.org/10.1016/j.fishres.2019.05.015>.

10 (<https://www.sciencedirect.com/science/article/abs/pii/S0165>

11 [783619301456](https://www.sciencedirect.com/science/article/abs/pii/S0165783619301456))

12

13 The terms and conditions for the reuse of this version of the

14 manuscript are specified in the publishing policy. For all

15 terms of use and more information see the publisher's

16 website"

17 **Evaluating the economic performance of fishing**
18 **systems using fuzzy multicriteria analysis in a**
19 **Fishery Local Action Group in South Italy**

20

21 **Abstract**

22 The EU programming cycle 2007–2013 marks the introduction of the concept
23 of local development in fisheries policies. This new vision implies the need to
24 develop sustainable development processes according to a place-based
25 perspective. Knowledge, understood as a learning process, becomes the focal
26 point of the territorial development process. The aim of this study is to bridge
27 the cognitive gap at the local level about the socio-economic aspects of the
28 fisheries' sector, affecting the fleets involved in the definition of the Local
29 Development Plan of the "Stretto" Coast Fishery Local Action Group (FLAG)
30 in South Italy. The work aims to assess the economic performance of the
31 fisheries' vessels operating in the FLAG area to deepen the knowledge about
32 the costs and revenues of fishing activity that are critical variables for
33 fishermen's choices. To this end, we carried out a budgetary analysis, from
34 which seven performance indicators were derived. Moreover, a multicriteria
35 analysis, performed through the Fuzzy VIKOR technique, allowed us to
36 elaborate a composite indicator. The decision to operate in the fuzzy
37 environment arises from the need to better manage the vagueness and
38 imprecision of the data collected during the interviews. The framework is useful
39 to both acquire and interpret in a synthetic manner the salient aspects needed to
40 identify ideas and suggestions for the planning of development strategies,
41 whose effectiveness is closely linked to the real conditions of the territory. The
42 results show that the best economic performance was shown by vessels that
43 adopt the surrounding as the main fishing system. However, at the local level,
44 there is a general lack of interest shown by young people in undertaking fishing
45 activities and carrying on the family business.

46

47 **Keywords:** Fisheries Local Action Group, Bottom-up approach, Fishing
48 **system, Budgetary Analysis, Multicriteria Analysis, Fuzzy VIKOR.**

49

50 **1. Introduction**

51

52 Fishing activity plays an ever greater role in providing a high degree of
53 economic and social stability for coastal communities. This strong link between

54 fishing and territory is also testified by the EU 2007–2013 programming period,
55 which marks the start of an important process of revision of the Common
56 Fisheries Policy, assuming the canonical features of the Leader approach of
57 participation and bottom-up planning strategies for the development of the
58 territory. Based on this experience, a specific priority axis has been inserted in
59 the European Fisheries Fund (EFF) established by reg. EC 1198/2006 (EC,
60 2006). Through the application of the approach "area-based" (Budzich-Tabor,
61 2014), the IV Axis provides a wide range of actions to help fishing communities
62 to plan and implement sustainable local development strategies in their fishing
63 areas.

64 This change involves the abandonment of the consolidated top-down process
65 to move towards development processes that involve multiple stakeholders
66 (Linke and Bruckmeier, 2015) and implies a decentralized decision-making
67 process. The same Article 45 of the EFF describes the need to promote local
68 development through a process of stakeholders' consultation and participation
69 in the bottom-up planning process, in order to better understand the real needs
70 of local communities and implement development policies that meet
71 the needs and characteristics of the territory.

72 As regards to the fisheries' sector, this change involves the introduction of new
73 organizational and institutional procedures able to promote shared strategies
74 and bottom-up local development. For this purpose, the Fisheries Local Action
75 Groups (FLAGs) represent the instrument of territorial governance for the
76 development of the fishing communities through the promotion of
77 diversification activities, which involve a greater diversity of local actors from
78 the public, private, and non-profit sectors. The FLAGs, as an expression of the
79 partnership, are called to promote networking activities between public
80 components and private and social groups present in the territory to define and
81 implement their development process. The instrument available to FLAGs to
82 enable the realization of this synergy is the local development plan (LDP),
83 whose objective is to ensure sustainable development of the fisheries' sector in
84 economic, environmental and social terms. This objective is achieved mainly
85 by strengthening the competitiveness of the fishing areas (Measure 4.1),
86 improving the quality of life, diversification (Measure 4.2) and management of
87 coastal areas (Measure 4.3) (Marcianò and Romeo., 2016).

88 In this context, to promote sustainable development of fishing communities,
89 it is necessary to carry out analyses that can provide useful basic knowledge to
90 define development strategies from a perspective of path-dependence, and
91 which take into account both the inertia and the dynamics of the sector in
92 relation to actual capabilities (Signorello, 2004). The bottom-up approach
93 policies push strongly toward this direction and, therefore, the need grows for

94 an information framework whose input data are as close as possible to the real
95 local conditions and not, as sometimes happens, data deriving from larger
96 scales that derive from realities derived from much larger or analyses
97 conducted in completely different contexts. However, there is a particular
98 shortage, in terms of local fisheries, of technical and economic information
99 about the activities of fishermen. This creates serious shortcomings in the
100 estimates used in the planning of the fishing activities on a small scale.
101 In this sense, the present work aims to evaluate the economic performance of
102 the vessels operating in port areas falling within the area identified by the LDP
103 "Stretto" Coast Flag in Calabria, South Italy. A previous study has been
104 conducted in the same area, with the classic budgetary analysis approach
105 (Romeo et al., 2016). The traditional economic analysis using single-valued
106 estimates is subject to a greater error in estimating data (Lee et al., 2003). The
107 crisp value may prove inadequate to model certain aspects of real conditions
108 (Chen, 2000) that are important for decision making processes. To mitigate the
109 distortive effects of these estimates the economic data could be designated as
110 fuzzy numbers, successfully employed in engineering economics (Kahraman,
111 2008). In literature there are few applications of fuzzy logic in the field of
112 fisheries economics while many applications can be found in the evaluation of
113 the ecological sustainability's performance of the marine environment.
114 In this study, the methodology is structured in three phases: in the first one, a
115 statistical analysis of both the socio-demographic situation of the interviewees
116 and the techno-structural characteristics of the vessels was conducted. The
117 survey sample was then been segmented on the basis of the main fishing
118 system. In the second step, enterprise budgetary analysis was carried out, and
119 the values obtained allowed description of the costs and incomes for each
120 group, with a distinction between variable cost and fixed cost. From this
121 analysis, seven financial indicators were developed to evaluate the level of
122 economic performance. Although these financial indicators could have been
123 examined individually, it is difficult to formulate a global solution. Therefore,
124 in the third phase, a multi-criteria analysis was applied to reduce the level of
125 complexity and to aggregate scores of indicators in a single measurement
126 (Spronk, 1981; Chesson et al., 1999; Wu et al., 2009) that reflects the economic
127 performance of the main fishing gear types adopted in the area. The socio-
128 demographic aspects were not incorporated because costs and revenues were
129 considered to be key variables influencing the choices of fishermen's
130 investments (Romeo et al., 2016).
131 To take account of the strong subjectivity and imprecise data representative of
132 the real-life situations, multiple criteria analysis was developed in fuzzy
133 environment (Glicoric et al., 2010; Amini, 2015) through triangular numbers.

134 This has enabled us to consider each indicator over the mean, maximum, and
135 minimum values. The fuzzy model shows a very simple interpretability, and
136 the fuzzy number helps in capturing and managing the vagueness and
137 imprecision of the data (Appadoo et al., 2008). Therefore, in the third phase,
138 we implemented the multicriteria technique *Fuzzy-Vlse Kriterijumska*
139 *Optimizacija Kompromisno Resenje* known as FVIKOR (Opricovic, 2011).
140 This method takes into account simultaneously conflicting indicators and has
141 allowed us to build a composite performance index to define a ranking among
142 the fishing gear types examined. The composite/synthetic index has received
143 substantial attention in the last twenty years and, starting from 2014, has been
144 used increasingly in the field of MCDM techniques (El Gibari et. al, 2019). The
145 diffusion of these indices was favored by their easy interpretation and by the
146 high communicative effectiveness, because they are able to combine multiple
147 indicators into single score (Saisana and Tarantola, 2002). These elements
148 make the synthetic index a useful tool for both political analysis and public
149 communication. For the decision making they are much easier to interpret not
150 being forced to identify a common trend among the individual indicators.

151

152 **2. Area of study and data collection**

153

154 The fish production structure of the “Stretto” Coast FLAG, displaced along a
155 coastline of approximately 55 Km, falls within the province of Reggio Calabria
156 and includes the coastal municipalities of Villa san Giovanni, Scilla, Bagnara
157 Calabria, Palmi, Seminara, Gioia Tauro and San Ferdinando (Fig.1).

158 The fishing fleet, registered in the Archives of Fishing Licenses in March 2015,
159 consists of 141 vessels, and has a fishing capacity, expressed in terms of Gross
160 Tonnage (GT) and engine power (kW) of 1,794 GT and 12,691.38 Kw,
161 respectively. In comparative terms, the numerical consistence of the FLAG
162 fleet represents 58.02% of the vessels in the province of Reggio Calabria and
163 16.79% and 1.13%, respectively, of the vessels in the regional and national
164 segments. As regards fishing capacity, the analyzed fleet has a
165 weight of 71.90% in terms of tonnage and 73.47% in terms of engine power at
166 the provincial level while the corresponding values at the regional
167 level are 25.12% and 25.84%, respectively. However, analyzing the average
168 capacity of the fleet FLAG it is found a ratio GT/Vessels, equal to 12.72, lower
169 than the national average (13.16), but higher than the provincial (10.27) and
170 regional (8.50) average. The average power of the fleet FLAG is equal to 91.92
171 kW, considerably higher than the corresponding values identified at the
172 provincial (72.6), regional (59.72) and national (80.96) level.

173

Figure 1

174
175
176
177
178
179
180
181
182
183
184
185
186
187
188
189
190
191
192
193
194
195
196
197
198
199
200
201
202
203
204
205
206
207
208
209
210
211
212
213

The analytical report of the division of fleets by the number of types of authorised fishing gear in a license distinguishes vessels with either a monovalent or a polyvalent license. In the former case, the vessels are authorized to use only one fishing system, while those in the latter group can employ more systems related to different capture modes, whose use depends mostly on periods of the fishing season, seasonal conditions, and the demands of the market. Official data reveal that, in 2015, 91.94% of the vessels of the FLAG area had polyvalent licenses.

In June–September 2015, a techno-economic survey was conducted that interviewed, through a structured questionnaire, vessel owners and members of the crew face-to-face. The questionnaire was structured in two parts. The first part dealt with the interviewee’s basic information (age, marital status, education level, the year and reason for the beginning of activity, legal form of enterprise, fishing category, authorized fishing gear types in license, the most adopted fishing system, and number of crew members). This part included the characteristics of the vessel (Gross Tonnage, Engine Power, auxiliary deck equipment, on-board electronic instrumentation, and gear used for fishing). The second part referred to the *income statement* related to the costs, earnings, and fishing days to quantify specific economic indicators. The analysis was determined for an ordinary fishing year to avoid considering distorted data from particular climatic or market contingencies. Respondents were asked to refer to daily catches, the uses of the factors, and the fishing operations of an ordinary year.

Fishermen interviewed were randomly identified, depending on their willingness to cooperate, and 34 questionnaires, representing 24.11% of total active vessels, were collected. As found in other studies (Brinson et al., 2006) fishermen operating in the area examined showed a low rate of participation in that they refused to cooperate because of lack of time on the one hand and, on the other hand, lack of will to reveal information about their operations. These difficulties were encountered specifically in two fleets: Scilla and Bagnara. Moreover, in our view, the lack of trust in cooperating with us was partly due to the fact that, for many fishermen, part of their revenues derived from fish species fished with fishing gear that was not authorized. Despite the prohibition of the use of the *spadara*, imposed by the EC from 1998, some fishermen continue to use it for swordfish fishing (Palladino et al., 2019a). Informally several fishermen stated that without fishing for tuna and swordfish they have enormous difficulties in covering their costs. The *spadara* has been replaced mainly by longline and harpoon and the fishermen complain that, due to their

214 high operating costs, they have suffered a significant reduction in profit
215 (Palladino et al., 2019a).
216 In other cases, however, they refused to participate in the survey because, from
217 their point of view, it did not have any immediate economic return. Moreover,
218 during the survey, we found the presence of vessels that are registered in the
219 Community Fishing Fleet Register of the FLAG area but operate mainly in
220 different port localities. The survey sample was subsequently segmented on the
221 basis of the main fishing system adopted by vessels, considering the number of
222 fishing days. The vessels were identified by the six main fishing gear types that
223 characterize the area (Tab. 1).

224
225 Table 1
226

227 3. Methodology

228 229 3.1 Budgetary analysis 230

231 To describe the structure of the key costs as well as and the revenues and profits
232 for the main fishing systems, the technique of partial budgeting has been
233 implemented. The model is specified by the following equation:

$$234 \pi = TR - TC$$

235 where,

236 π = Profit

237 TR = Total revenues

238 TC = Total costs
239
240
241
242

243 Total Costs (TC) are the sum of total fixed cost (TFC) and total variable costs
244 (TVC). The TFC includes *fixed costs* (FC) and *capital costs* (CC). The former
245 contain administrative costs (AC)—e.g., cooperative membership fee,
246 accounting for expenses, license renewal—and extraordinary maintenance of
247 vessels (EM). The latter include the opportunity cost of investment capital
248 (OCC), defined as the value of the best alternative of investment available
249 (Brinson et al., 2009). The opportunity cost is estimated by multiplying the
250 initial value of the purchase of the new vessel (α), fishing gear (β), and
251 equipment (γ) by a factor that represents the interest rate (r):
252

253
254
255
256
257
258
259
260
261
262
263
264
265
266
267
268
269
270
271
272
273
274
275
276
277
278
279
280
281
282
283
284
285
286
287
288
289
290
291
292

$$OCC = \Sigma (\alpha, \beta, \gamma) * r$$

In this study the interest rate is calculated using the average of the short-term Italy's Treasury bills (BOTs) returns, over the 2012–2014 period, and is equal to 2.18%.

Capital costs include also the depreciation of vessel (D), which, due to the limited availability of data, was estimated using the linear formula on the basis of initial values for acquisition and the years of useful life (y) as estimated by respondents relative to the fixed assets: vessel (α), engine (ϵ), equipment (γ), and fishing gear (β).

$$D = \Sigma (\alpha, \beta, \gamma, \epsilon)/y$$

Total Variable Costs include *running costs* (RC), *labor costs* (LC), and *taxes and charges* (T). Running costs include expenses for fuel, lubricant, bait, ice, gas refrigerator, meals and ordinary repairs. The labor cost corresponds to the wages of the members of the crew, net of contributions. In general, the contract provides a shared remuneration system proportional to revenues minus operational costs. However, the determination of the parties can vary according to the uses and local customs. In this area, the contract provides that the sum of running costs, taxes and charges and fixed costs is subtracted from the total revenues. The resulting value is divided into two equal parts: (a) vessel owners' share (owner profit) and (b) crew members' share (including the owner). Therefore, in all vessels, the owners earn more than 50% because they receive a further share as crew members.

The voice taxes and charges comprise the Italian Regional Production Tax (IRAP), estimated at 1.9% of total revenues, social charges relating to the employment of labor and expenses of the Chamber of Commerce. Finally, revenues (R) are generally determined by multiplying the amount of fish caught by its sales' prices. However, due to the strong fishermen's reluctance to disseminate information on the type of fish, and particularly the quantities, revenues were estimated indirectly by multiplying the average economic value of the catches declared by respondents by the number of fishing days. As reported in other studies (Withmarsh et al., 2002) it was necessary to revise the economic data with the local fishermen's leaders. Table 2 presents a summary of the costs and revenues calculated in this analysis.

Table 2

293 3.2 *Financial and economic performance indicators*

294
295 Cost data and the revenues obtained from the economic analysis were utilized
296 to develop key indicators that were used to assess the current status of the level
297 of profitability and management efficiency of fishing gear types adopted in the
298 FLAG area. Seven indicators were used in this study: Gross Profit, Net Profit,
299 RoFTA, Value Added, Efficiency Level, Operating Ratio, and Daily Running
300 Cost.

301
302 **Gross Profit (GP)** is calculated as the total amount of revenues generated from
303 the sale of the catch *minus* the sum of running costs, taxes and charges, labor
304 costs, and fixed costs (STEFC, 2015). This indicator provides an indication of
305 net income for the owners of the vessel. Positive values indicate that revenues
306 exceed the financial investment made by the owner.

$$307 \text{GP} = R - \Sigma (\text{RC} + \text{T} + \text{LC} + \text{FC})$$

308
309
310 **Net profit (NP)** provides a measure of the richness and efficiency of a producer
311 in society's view, and it is equal to the total of revenues *minus* all expenses
312 (STEFC, 2015). Among the expenses they are included the capital costs, for
313 which there was not a real monetary payment.

$$314 \text{NP} = R - \Sigma (\text{RC} + \text{T} + \text{LC}) - \Sigma (\text{CC} + \text{FC})$$

315
316
317 These indicators can be considered as the equivalent of the financial profit and
318 the economic profit, respectively, according to the definitions of Whitmarsh et
319 al. (2000) and Brinson et al. (2009). Therefore, positive values of GP indicate
320 that fishing activity is profitable for the owner. Positive values of NP
321 demonstrate that the activity is efficient and is also profitable for the society.

322
323 **RoFTA** is an indicator used as a proxy of the ROI, and it allows measurement
324 of the profits in relation to the capital invested by providing an indication of
325 how the fishing activity can be profitable respect to its total assets (STEFC,
326 2015; Mannini and Sabatella, 2015).

$$327 \text{RoFTA} = (\text{NP} + \text{OCC}) / \text{D} * 100$$

328
329
330 According to Gasalla et al. (2010), the value of the capital investment is
331 estimated through considering the value of the initial costs of purchasing the
332 vessel, the equipment, and gear needed to carry out fishing activities.

333

334 **Value added** (VA) is defined as the amount of money that remains after
335 accounting for all costs except for the labor cost. It expresses a measure of the
336 contribution to the Gross Domestic Product produced by either an individual
337 producer or a production sector (STEFEC, 2015; Mannini and Sabatella, 2015)
338 and is calculated as:

339

340

$$VA = R - (TVC - LC) - TFC$$

341

342 **Efficiency Level** (EL) is calculated as the ratio of net profit to total costs. It
343 reflects the percentage of income that an activity generates as profit after all
344 expenses, including capital expenses, have been accounted. In other words, this
345 indicator considers the economic efficiency by quantifying the amount of profit
346 for each euro spent in realizing the production process.

347

348

$$EL = NP/TC$$

349

350 **Operating Ratio** (OR) is the result of the ratio of total variable costs and
351 revenues generated by the sale of fish. This indicator points out the share of
352 revenues needed to cover all operating expenses incurred during the fishing
353 season.

354

355

$$OR = TVC/R * 100$$

356

357 **Daily Running Cost** (DRC) is given by the ratio of operating costs necessary
358 to carry out fishing activities to the number of fishing days. This indicator
359 allows us to highlight the degree of efficiency in the management of production
360 factors.

361

362

$$DRC = RC/FD$$

363

364

3.3 Fuzzy Multicriteria Analysis

365

366

367

368

369

370

371

372

The use of Multicriteria Analysis (MCA) has been growing significantly in the last decade. It offers decision-makers the advantage of being able to determine the best solution according to the criteria established, which may also have different effects. Since the criteria can be conflicting, the search for an optimal solution is not easy, so, within the MCA, the concept of a compromise solution plays a significant role (Ashtiani and Azgomi, 2014).

Several techniques have been developed to address complex decision problems. In this study, the analytical approach FVIKOR was used.

373 The FVIKOR method was developed to solve problems in an environment in
 374 which the criteria and/or weights may be fuzzy sets. FVIKOR is based on the
 375 aggregative function $L_{p\text{-metric}}$ representing the distance of an alternative with
 376 respect to the ideal solution (Opricovic, 2011; Ashtiani and Azgomi, 2014),
 377 allowing the construction of composite indices. The composite indicators are a
 378 mathematical combination that allows to simultaneously aggregate conflicting
 379 indicators and/or with different measurement units of one or more dimensions.
 380 FVIKOR introduces a ranking performance index built with conflicting
 381 indicators considering distances from the ideal point (Zeleny, 1982). The
 382 development of FVIKOR adopts the following $L_{p\text{-metric}}$:
 383

$$384 \quad L_{P,K} = \left\{ \sum_{j=1}^n [\tilde{W}_j (|\tilde{f}_j^* - \tilde{f}_{k,j}|) / (|\tilde{f}_j^* - \tilde{f}_j^{\circ}|)]^p \right\}^{1/p}$$

385 where:
 386

387 $k = 1, 2, \dots, q$ represent the alternative $A_1, A_2, \dots, S_k, \dots, S_q$;

388

389 $j = 1, 2, \dots, n$ represent the criterion $C_1, C_2, \dots, C_j, \dots, C_n$;

390 $\tilde{f}_{k,j}$ represents the triplet fuzzy of the value performance of A_k with respect to
 391 C_j ;

392

393 \tilde{W}_j is the weight of C_j ;

394

395 \tilde{f}_j^* and \tilde{f}_j° , respectively, represent the fuzzy value best and worst of the ideal
 396 point for each criterion C_j .

397

398 P = represents the characteristic parameter of the family of distance functions
 399 and is between 1 and ∞

400 The FVIKOR algorithm is summarized as follows:

401 I. *Construction of the fuzzy decision matrix*

402 Quantitative values of performance indicators are briefly expressed in the
 403 decision matrix fuzzy $\tilde{D} = [\tilde{x}_{k,j}]_{q \times n}$:

404

405

406

$$C_1 \quad C_2 \quad \dots \quad C_n$$

407

$$\tilde{D} = \begin{matrix} A_1 \\ A_2 \\ \vdots \\ A_q \end{matrix} \begin{bmatrix} \tilde{x}_{11} & \tilde{x}_{12} & \cdots & \tilde{x}_{1n} \\ \tilde{x}_{21} & \tilde{x}_{22} & \cdots & \tilde{x}_{2n} \\ \vdots & \vdots & \vdots & \vdots \\ \tilde{x}_{q1} & \tilde{x}_{q2} & \cdots & \tilde{x}_{qn} \end{bmatrix}$$

408

409 where, $\tilde{x}_{i,j}$ represents the triplet of original values assumed by the indicators of
 410 the K_{th} alternatives with respect to J_{th} criterion. The triangular fuzzy numbers
 411 (TFNs) are defined as $\tilde{x}_{k,j} = (l_{kj}, m_{kj}, r_{kj})$ and are given by the following equation:
 412

$$413 \quad l = \min_j \{l_j\}_j ; \quad m = \frac{1}{j} \sum_{j=1}^j m_j ; \quad r = \max_j \{r_j\}_j$$

414

415 *II. Determination better and worse fuzzy values*

416

417 For all criterion functions $j= 1,2,\dots, n$, the values best $\tilde{f}_j^* = (l_{kj}^*, m_{kj}^*, r_{kj}^*)$ and
 418 worst $\tilde{f}_j^\circ = (l_{kj}^\circ, m_{kj}^\circ, r_{kj}^\circ)$ were determined using the following expressions:
 419

$$420 \quad \tilde{f}_j^* = \left\{ \begin{matrix} \max_k \tilde{x}_{kj} & \text{se } j_{th} \text{ represents a benefit} \\ \min_k \tilde{x}_{kj} & \text{se } j_{th} \text{ represent a cost} \end{matrix} \right\}, K = 1,2, \dots, q$$

421

422

$$423 \quad \tilde{f}_j^\circ = \left\{ \begin{matrix} \min_k \tilde{x}_{kj} & \text{se } j_{th} \text{ represent a benefit} \\ \max_k \tilde{x}_{kj} & \text{se } j_{th} \text{ represent a cost} \end{matrix} \right\}, K = 1,2, \dots, q$$

424

425

426 *III. Weight determination*

427

428 The weights represent the relative importance of each criterion J_{th} , which were
 429 given equal importance in this study; therefore $\tilde{W}_j = (1,1,1)$

430

431 *IV. Normalization*

432

433 The normalized fuzzy difference \tilde{d}_{kj} $k= 1,\dots, q, j= 1,\dots,n$ is determined as
 434 follows:

435

$$436 \quad \tilde{d}_{kj} = (\tilde{f}_j^* \ominus \tilde{x}_{kj}) / (r_j^* - l_j^{\circ}) \quad \text{for benefit criterion}$$

437

$$438 \quad \tilde{d}_{kj} = (\tilde{x}_{kj} \ominus \tilde{f}_j^*) / (r_j^{\circ} - l_j^*) \quad \text{for cost criterion}$$

439

440

441 *V. Distance calculation*

442

443 At this stage, $\tilde{S}_k = (S_k^l; S_k^m; S_k^r)$ e $\tilde{R}_k = (R_k^l; R_k^m; R_k^r)$ are determined. \tilde{S}_k , given
444 by the sum of the attributes, represents the distance of the J_{th} criterion with
445 respect to the ideal positive solution ($p = 1$). \tilde{R}_k considers the maximum
446 distance from the anti-ideal solution of each alternative, and it is equal to the
447 maximum distance existing between attributes ($p = \infty$). For $K = 1, 2, \dots, q$ \tilde{S}_k e
448 \tilde{R}_k are identified with the following relationships:

449

$$450 \quad \tilde{S}_k = \sum_{j=1}^n (\tilde{w}_j \otimes \tilde{d}_{kj})$$

451

452

$$453 \quad \tilde{R}_k = \text{MAX}_j (\tilde{w}_j \otimes \tilde{d}_{kj})$$

454

455 *VI. Calculating the value \tilde{Q}_k*

456

457 Values $\tilde{Q}_k = (Q_k^l \quad Q_k^m \quad Q_k^r)$ for $k = 1, 2, \dots, q$ are obtained using the following
458 equation:

459

$$460 \quad \tilde{Q}_k = v \frac{(\tilde{S}_k \ominus \tilde{S}^*)}{(S^{or} - S^{*l})} \oplus (1 - v) \frac{(\tilde{R}_k \ominus \tilde{R}^*)}{(R^{or} - R^{*l})}$$

461 where,

462

$$463 \quad \tilde{S}^* = \text{MIN} [\tilde{S}_k | k = 1, 2, \dots, q] \quad S^{or} = \text{max} [S_k^r | k = 1, 2, \dots, q]$$

464

$$465 \quad \tilde{R}^* = \text{MIN} [\tilde{R}_k | k = 1, 2, \dots, q] \quad R^{or} = \text{max} [R_k^r | k = 1, 2, \dots, q]$$

466 The coefficient of strategy ν is determined by the relationship $\nu = (n+1)/2n$,
467 since the criterion relating to R is included in S. This coefficient represents the
468 weight of the maximum utility strategy, while the coefficient $1-\nu$ is the relative
469 weight to the anti-ideal individual solution. The coefficient ν always belongs to
470 the interval $[0, 1]$ (Opricovic, 2011).

471

472 VII. Defuzzification

473

474 Fuzzy values of \tilde{S}_k , \tilde{R}_k , and \tilde{Q}_k are converted into crisp numbers through the
475 "2nd weighted mean method" (Opricovic, 2011):

476

$$477 \text{Crisp } (\tilde{N}) = \frac{2m+l+r}{4}$$

478 The best alternative is the one with the lowest value of Q_k , because it represents
479 the minimum distance to the ideal level.

480

481 4. Results and discussion

482

483 4.1. Socio-demographic and technical and structural characteristics

484

485 The synthesis of the socio-demographic characteristics of
486 fishermen surveyed is shown in Table 3. From descriptive analysis, total male
487 dominance for each fishing segment considered in the study area emerges. The
488 results show that the employed are predominantly over 50 years old, the youth
489 component is poorly represented so there is a limited generational replacement.
490 In particular, the older fishing segments appear to employ trawl and gillnets
491 and entangling nets. The table also reveals that most fishermen are married and
492 fishing is the only source of income for 82.4% of the respondents, particularly
493 those involved in surrounding and trawl segments.

494 The remaining sample's part is forced to integrate their income mainly through
495 maritime activities. As regards the level of education, data indicate
496 that 47.1% have junior high school level education, while none of
497 the fishermen owns an academic degree. This highlights that the fisheries'
498 sector shows little or no propensity for investment in human capital. The
499 percentage of fishermen with a primary education level is also significant. This
500 low rate of schooling is likely due, on the one hand, to the exhausting rhythms
501 of this profession, which requires many hours of work at sea and on land, and,
502 on the other hand, to the fishermen's strong belief that learning to be good
503 fishermen necessitates gaining experience from the sea, rather than from books.
504 Therefore, in the fishing sector, it is important that ancient knowledge is handed

505 down from generation to generation. However, the low level of education may
506 act as a barrier to the introduction of new knowledge and innovations.
507 In relation to years of work experience, the study shows that 88.2% of
508 respondents are concentrated in the upper range, to 20 years' experience,
509 emphasizing the long tradition that this activity has on the territory examined.
510 In fact, several fishermen fall into the range of 50 years' experience, especially
511 those who inherited the activity and started to work with their parents at the age
512 of 8–10 years. This phenomenon does not happen today, because young people
513 show a lack of interest both in undertaking the activity of being a fisherman and
514 in carrying on the family business, and, thus, there is little generational
515 replacement.
516 The analysis show low levels of education among fishermen and a poor
517 generational turnover; the structure of employment is rather old, linked to
518 traditions and to the figure of a fisherman poorly dynamic and creative. These
519 aspects significantly restrict the propensity towards the implementation of
520 policies aimed at the innovation and diversification of the fisheries sector as
521 well as the general improvement of the competitiveness of fishermen and the
522 territory.
523 Finally, the analysis reveals that 61.8% of respondents are members of a
524 cooperative. In most cases, the choice to belong to a cooperative is
525 dictated mainly by economic advantages, since fishermen gain financial and
526 fiscal advantages by such membership. Furthermore, they receive technical
527 assistance in bureaucratic and administrative practices. In general, other
528 potential positive aspects of cooperation are exploited either little or not at all
529 by fishermen. In fact, fishermen, although members of cooperatives, tend to
530 assume an atomistic behavior that prevents them from taking further advantage,
531 such as being able to make economies of scale on the purchase of bait, the cost
532 of which weighs heavily on the budget. Another aspect that emerges is the high
533 prevalence of trawl segment operators who prefer the individual corporate
534 form.

535 Table 3

536 The technical and structural characteristics of the vessels surveyed are
537 presented in Table 4, and it is possible to highlight them as they vary
538 considerably among the six segments of fishing analyzed. Fishing capacity,
539 measured in terms of GT and engine power, is particularly high within the
540 trawling segment, with vessels averaging 36 GT and 261.91 kW motor power.
541 Trawling vessels make up 55.38% of the GT and 41.64% of the motor power.
542 This follows longline and harpoon vessels, while the level is lower for vessels
543 using gillnets and entangling nets.

544 The vessels with the highest average age are those using gillnets and
545 entangling nets and harpoon while driftnets and longline are relatively young
546 segments. This is a consequence of the conversion process that was
547 implemented in the late 1990s following the UN and EU ban on the use of the
548 ‘*spadara*’ pelagic driftnet system, which is considered to be too unselective. In
549 particular, the longline was employed as the main system for replace driftnets
550 with a mesh size of 430 mm, historically used for fishing for swordfish. The
551 number of days of activity of the gillnets and entangling nets segment, with a
552 sample value of 1,989 days, represents 31.91% of the total fishing effort of the
553 overall sample. However, when considering the average values, such
554 superiority becomes less evident, and the highest number of days is recorded
555 for the trawling segment, with an average of 216.7 days, against 198.90 days’
556 activity by the gillnets and entangling nets segment. Much lower values are
557 found for other fishing systems, in particular the harpoon system, which is
558 practiced almost exclusively during the summer.

559 The overall sample has 93 employees, with an average value of 2.74 employees
560 per vessel. Higher average numbers of crew members were recorded for the
561 vessels that practice the surrounding system, with 5.33 employees; this
562 was followed by trawl, with an average of 2.71 employees. Such
563 data, however, appear to be a poor representation of the truth, because
564 of a strong presence of undeclared work reported for some fishing systems.

565

566

Table 4

567

568 4.2. *Analysis of the economic budget*

569

570 The results of the analysis of the economic budget are provided in Table 5,
571 which shows that revenues were significantly higher for the surrounding and
572 trawl segments, traditionally identified as the most rewarding in terms of
573 revenues, with estimated mean values of 243.367€ and 218.396€, respectively.
574 This was far greater than the economic productivity of gillnets and entangling
575 nets or artisanal fishing, whose annual revenues amounted to only one-seventh
576 of those of surrounding.

577 As regards aspects related to the total production costs, these can be used as a
578 proxy for assessing the efficiency of the production process (Signorello, 2004).
579 The results show that artisanal fishing is the most efficient fishing segment,
580 with total production costs of 31,203€, while longline is the most inefficient,
581 with average total annual costs of 176,683 €. A high incidence is shown by the
582 variable costs, in particular, the running costs, which amounted to an average
583 of 85,600€, equal to 48.65% of the total cost. The cause of this considerable

584 expenditure is the purchase of fuel and bait. In
585 artisanal fishing, however, running costs are irrelevant, due both to the lower
586 incidence of operating costs and to the usual habit of performing the ordinary
587 repairs to fishing gear and engines in an artisanal way. However, there is a high
588 incidence of variable costs in all fishing segments, with a range comprised
589 between 79% (harpoon) and 93.35% (surrounding). For both types
590 of fishing systems, the most relevant voice is the one related to work, due to the
591 size of the crew.

592 In relation to the fixed costs, it can be seen that their weights vary between
593 6.65% for the surrounding and 21% for the harpoon systems. The
594 preponderance of the cost of depreciation is found for all fishing segments. In
595 absolute terms, the highest values are observed for the vessels armed with
596 longline and trawl. These vessels, being equipped with diesel engines of
597 considerable power, are susceptible to wear due to the high annual number
598 hours-engine. Also, in the longline system, the gear has an average useful life
599 of one year, mainly due to accidental loss. Finally, from the same table, it is
600 possible to observe that the administration costs are higher for the trawl
601 segment, although, in relative terms, they account only for 1.98% of the total
602 costs. This is mainly due to the fact that trawls' owners are usually individual
603 enterprises and do not belong to cooperatives.

604
605

Table 5

4.3. FVIKOR analysis

The seven criteria are expressed with different measurement units, and the respective values are obtained from budgetary economic analysis (Tab. 6). Multicriteria analysis maximizes all criteria except OR and DRC, which are minimized. The results obtained from implementing the algorithm FVIKOR are shown in Table 7. The best economic performance was exhibited by vessels that adopt surrounding as their main fishing system. In fact, the findings highlight the excellent performance in terms of GP and NP. The former shows that the profit of fish entrepreneur varies between 80,859€ and 105,639€, while the net profit values range between 73.699€ and 95.307€, showing this segment to be the most competitive. Also the RoFTA, which represents the profitability of capital invested, shows the best values in this fishing system. It follows that the surrounding is very profitable and allows an efficient use of its asset capital. Excellent results are shown also in the value added (VA) expression of social economicity. Surrounding is a fishing gear able to create a significant richness that is distributed among all the subjects that took part in the productive activity. Values vary between a minimum of 156,915€ and a maximum of 202,711€.

Follows the trawl fishing system, with a performance index of 0.34. It is distinguished by the same indicators of the surrounding. The high economic performance recorded by the surrounding and trawl do not stimulate the fishermen to participate in policies promoting investments for possible income diversification activities, such as the integration of fishing and tourism. This is a particularly critical aspect for the trawl, which is responsible for damaging the marine ecosystem and sea rejection of many fish species.

In third and fourth place are the harpoon and driftnets. Vessels like the harpoon are suitable for the activity of pesca-tourism and practise a system of fishing highly selective and with little environmental impact and a null bycatch. This traditional vessel called "*passerella*" or "*feluca*" is used for fishing swordfish and represents an important element of uniqueness and social, cultural identity of this territory. The seasonality of the fishing and the low profitability are leading to the disposal of these vessels that, thanks to their particular structural characteristics, they enhance the coastal landscape (Palladino et al., 2019a).

In the area study, the activity of pesca-tourism takes an occasional value (Nicolosi et al., 2016) and fishermen believe that it is not profitable because they complain a low tourist flow (Romeo et al., 2016), due to the lack of adequate activities of promotion and marketing. Moreover, they show little inclination to diversification because tourist activities deviate from their traditional vision of fishing (Nicolosi et al., 2016). It follows that these

diversification policies and interventions are struggling to intercept and involve fishermen whose fishing gears are significantly profitable.

In penultimate position, with $Q_k = 0.56$, lies the longline, which, in addition to low profitability, also shows high daily running costs, with a DRC ranging between 208.15€ and 681.72€. Such a high incidence is due to the technical and productive characteristics of the vessels as high dimensions and long time spent in the sea due to longer days' bordates. The expense items that weigh heavily are fuel and bait. This is an important point of weakness as it erodes the income of fishermen and causes a state of financial suffering.

Finally, the system with lowest performance levels is the gillnets and entangling nets segment. It represents a segment with a strong artisanal character and with prevalent family labor. Low performance values are registered for the indicators of VA, EL, and OR. The latter present a range that varies between 59.77 % and 109.63%, highlighting very low operational efficiency and indicating the presence of vessels that cannot cover all the costs incurred during the production phase. In contrast, this segment registers the best performance in terms of the DRC, because it is a system that does not require the use of vessels with large engines and is generally practiced within six miles of the coast, making fuel consumption lower. In addition, there are no bait costs, except when bait is used for the pots. The number of crew members is much more limited and, in some cases, there are vessels with only one fisherman.

Future strategies should be aimed at protecting and enhancing the traditional fishing activities of coastal communities, helping to ensure the socio-economic sustainability of less profitable fishing systems. In particular, they should be designed to give greater support to artisanal and seasonal fishing (Harpoon). A possible diversification activity for artisanal fishing could be the activity of sea scavengers. The protection of the sea could be an element of great importance in order to stimulate profitable diversification actions. Other useful interventions for all fishermen could be those aimed at the innovation of the techniques, the generational change and the completion of the phases of the supply chain, with particular regard to the policies of valorization of the catch. Such interventions have been inserted in the new development plan of the Flag. Finally, greater effort should be done in communicating the opportunities of diversification offered by bottom-up policies such as the Flag to the communities of fishermen since there is evidence that such information do not circulate effectively among them although there is a general awareness of the necessity to reduce the fishing effort and diversify their activities (Palladino et al., 2016, 2019b).

Table 6

Table 7

5. Conclusions

With the process of change of fisheries' policies gradually adopting a more localized approach, there is a growing need of microeconomic analyses at the local level. Good local development planning must start from a good knowledge of the context to avoid the definition of development strategies that have limited impact on the fisheries' communities. Planning is the heart of effective implementation, but knowledge is the lung of good planning.

The study describes the economic structure and performance of the fishing fleet operating in the "Stretto" Coast FLAG area, bridging the gap of the limited availability of official statistical information, at the local scale, via direct surveys conducted among the fishery communities. In view of the potential inaccuracies and subjectivity of the estimates provided by the respondents, the proposed method has proved useful. In fact, the integration of the economic budget analysis with Fuzzy Multicriteria has contributed to improve the economic knowledge of various fishing gear types, in a different way from the classic deterministic and monocriterial approach.

The use of fuzzy triangular numbers has allowed us to widen the picture of real situations, thereby allowing a better grasp the actual conditions found in the territory. Moreover, they are much more practical in applications, since they show greater simplicity for calculations, are more intuitive and have a more efficient computational representation.

The use of the FVIKOR technique has allowed us to aggregate the seven indicators in a single composite index, facilitating the interpretation of the results, so that they can convey useful information to not only the fisheries' managers but also policymakers and the general public. The composite indicator made it possible to analyze the economic performance not limited to profitability alone but also considering simultaneously efficiency and capital profitability. This information can be particularly useful for those local governances involved in the identification of possible development strategies

respecting the place-based approach. The fuzzy composite indicator can be used as a knowledge-based decision support tool because it is able to summarise the information in a logical and transparent way and to mitigate the distortive effects of individual data. The comparison of the performance between the different fishing gear types can also be particularly useful in tackling the policy issues in the field of fisheries' management. The information gathered in this study, together with the other studies conducted in the area, have been used for the definition of the development plan of the Flag for the period 2014-2020, currently in the implementation phase. A future line of study could be to deepen with the different stakeholders the weights of the criteria. This phase should be done also with the FLAG partnership, to highlight the different perspectives of the private and public decision makers.

Acknowledgements

This study was supported by the "Stretto" Coast FLAG, Calabria Region - European Fisheries Fund (2007-2013), Priority Axis 4: Sustainable Development of Fisheries Areas - Measure 4.1. Strengthening the Competitiveness of Fisheries Areas.

The authors thank the anonymous referees for their comments.

References

- Amini, A., 2015. A Multi-criteria Group Decision Making Approach for Rural Industrial Site Selection Using Fuzzy TOPSIS in Central Iran. *Social and Economic Geography*. 1, 44-54. [http:// DOI:10.12691/seg-1-1-7](http://DOI:10.12691/seg-1-1-7).
- Appadoo, S.S., Bhatt, S.K., Bector, C.R., 2008. Application of possibility theory to investment decisions. *Fuzzy Optim Decis Making*. 7, 35-57. <https://doi.org/10.1007/s10700-007-9023-9>
- Ashtiani, M., Azgomi, M. A., 2014. Trust modeling based on a combination of fuzzy analytic hierarchy process and fuzzy VIKOR. *Soft Computing*, pp. 1-23. [http:// DOI 10.1007/s00500-014-1516-1](http://DOI 10.1007/s00500-014-1516-1).
- Brinson, A.A., Alcalà, A., Die, D., Shivilani, M., 2006. Contrasting socioeconomic indicators for two fisheries that target atlantic billfish: southeast florida recreational charter boats and Venezuelan artisanal gill-netters. *Bulletin of Marine Science*. 79, 635-645.
- Brinson, A.A., Die, D.J., Bannerman, P.O., Diatta, Y., 2009. Socioeconomic performance of West African fleets that target Atlantic billfish. *Fisheries Research*. 99, 55 – 62. <http:// 10.1016/j.fishres.2009.04.010>.
- Budzich-Tabor, U., 2014. Area-based local development—a new opportunity for European fisheries areas, in: Urquhart, J., Acott, T., Symes, D., Zhao, M.

- (Eds.), *Social Issues in Sustainable Fisheries Management*. MARE Publication Series 9. Springer Netherlands, Dordrecht, pp. 183-197.
- Cambié, G., Ouréns, R., Vidal, D.F., Carabel, S., Freire, J., 2012. Economic performance of coastal fisheries in Galicia (NW Spain): case study of the Cíes Islands. *Aquatic Living Resour.* 25, 195–204. [https:// DOI: 10.1051/alr/2012010](https://doi.org/10.1051/alr/2012010).
- Chen, C. T., 2000. Extensions of the TOPSIS for group decision-making under fuzzy environment. *Fuzzy Sets and Systems*, 114, 1–9. [https://doi.org/10.1016/S0165-0114\(97\)00377-1](https://doi.org/10.1016/S0165-0114(97)00377-1).
- Chesson, J., Clayton, H., Whitworth, B., 1999. Evaluation of fisheries-management systems with respect to sustainable development. *ICES Journal of Marine Science*. 56, 980–984. <https://doi.org/10.1006/jmsc.1999.0531>
- Council Regulation (EC) No 1198/2006 of 27 July 2006 on the European Fisheries Fund. *Official journal EU L* 223, 1, 15.8.2006.
- El Gibari, S., Gómez, T., Ruiz, F., 2019. Building composite indicators using multicriteria methods: a review. *Journal of Business Economics*. 89, 1-24. <https://doi.org/10.1007/s11573-018-0902-z>.
- Gasalla, M.A., Rodrigues, A.R., Duarte, L.F.A., Sumaila, U.R., 2010. A comparative multi-fleet analysis of socio-economic indicators for fishery management in SE Brazil. *Progress in Oceanography*. 87, 304–319
- Gligoric, Z., Beljic, C., Simeunovic, V., 2010. Shaft location selection at deep multiple orebody deposit by using fuzzy TOPSIS method and network optimization. *Expert Systems with Applications*. 37, 1408-1418. [https:// DOI: 10.1016/j.eswa.2009.06.108](https://doi.org/10.1016/j.eswa.2009.06.108).
- Kahraman, C., 2008 (ed.) *Fuzzy Engineering Economics with Applications*. Springer-Verlag Berlin Heidelberg, Vol. 233, pp. 390 DOI: 10.1007/978-3-540-70810-0.
- Lee, S.M., Lin, K.L., Sushil, G., 2003. Economic decision making using fuzzy numbers, 2nd World Conference of POM, 15 Annual POM Conference, Cancun, Mexico.
- Linke, S., Bruckmeier, K., 2015. Co-management in fisheries - Experiences and changing approaches in Europe. *Ocean & Coastal Management*. 104, 170-181. [https:// DOI: 10.1016/j.ocecoaman.2014.11.017](https://doi.org/10.1016/j.ocecoaman.2014.11.017)
- Mannini, A., Sabatella, R.F. (eds) 2015. *Annuario sullo stato delle risorse e sulle strutture produttive dei mari italiani*. *Biologia Marina Mediterranea*, 22 (Suppl. 1). Erredi Grafiche Editoriali, Genova.
- Marcianò, C., Romeo, G., 2016. *Integrated Local Development in Coastal Areas: the Case of the “Stretto” Coast FLAG in Southern Italy*, *Procedia - Social and Behavioral Sciences*, Elsevier, Vol. 223 pp. 379-385. <https://doi.org/10.1016/j.sbspro.2016.05.251>.

- Nicolosi, A., Sapone, N., Cortese L., Marcianò, C., 2016. Fisheries-related Tourism in Southern Tyrrhenian Coastline. *Procedia-Social and Behavioral Sciences*, 223,416-421. <https://doi.org/10.1016/j.sbspro.2016.05.257>.
- Opricovic, S., 2011. Fuzzy VIKOR with an application to water resources planning. *Expert Systems with Applications*. 38, 12983–12990. <http://doi.org/10.1016/j.eswa.2011.04.097>.
- Palladino, M., Cafiero, C., Marcianò C., 2016. Relational capital in fishing communities: the case of the “Stretto” Coast FLAG area in Southern Italy, *Procedia - Social and Behavioral Sciences*, Elsevier, 223, 193-200. <https://doi.org/10.1016/j.sbspro.2016.05.264>
- Palladino, M., Cafiero, C., Marcianò, C., 2019a. Institutional Relations in the Small-Scale Fisheries Sector and Impact of Regulation in an Area of Southern Italy. In: Calabrò F., Della Spina L., Bevilacqua C. (eds) *New Metropolitan Perspectives. ISHT 2018. Smart Innovation, Systems and Technologies*, vol 101. Springer, Cham. https://doi.org/10.1007/978-3-319-92102-0_52.
- Palladino, M., Cafiero, C., Marcianò, C. 2019b. The Role of Social Relations in Promoting Effective Policies to Support Diversification Within a Fishing Community in Southern Italy. In: Calabrò F., Della Spina L., Bevilacqua C. (eds) *New Metropolitan Perspectives. ISTH 2018. Smart Innovation, Systems and Technologies*, vol. 101. Springer, Cham. https://doi.org/10.1007/978-3-319-92102-0_14.
- Spronk, J., 1981. *Interactive Multiple goal programming, Applications to financial planning*, Kluwer Academic Publishers Group, Dordrecht, The Netherlands.
- Romeo, G., Careri, P., Marcianò C., 2016. Socioeconomic performance of fisheries in the “Stretto” Coast FLAG in Southern Italy. *Procedia-Social and Behavioral Sciences*, 223,448-455. <https://doi.org/10.1016/j.sbspro.2016.05.272>.
- Saisana, M., Tarantola, S., 2002. State-of-the-art report on current methodologies and practices for composite indicator development. Technical report, Joint Research Centre, European Commission, Ispra, Italy, pp. 80.
- Signorello, G., 2004. *La pesca nel Basso Ionio. Strutture produttive, performance economiche e sostenibilità ambientale*. Università degli Studi di Catania, Catania.
- STEFC (Scientific, Technical and Economic Committee for Fisheries) 2015. *The 2015 Annual Economic Report on the EU Fishing Fleet (STECF-15-07)*. Publications Office of the European Union, Luxembourg, pp.434.
- Whitmarsh, D., James, C., Pickering, H., Neiland, A., 2000. The profitability of marine commercial fisheries: a review of economic information needs with particular reference to the UK. *Marine Policy*. 24, 257-263.

- Whitmarsh, D., James, C., Pickering, H., Pipitone, C., Badalamenti, F., D'Anna, G., 2002. Economic Effects of Fisheries Exclusion Zones: A Sicilian Case Study. *Marine Resource Economics*. 17, 239-250. [http:// DOI: 10.1086/mre.17.3.42629366](http://doi.org/10.1086/mre.17.3.42629366).
- Wu, H.Y., Tzeng, G.H., Chen, Y.H., 2009. A fuzzy MCDM approach for evaluating banking performance based on balanced scorecard. *Expert Systems with Applications*. 36, 10135–10147.
- Zeleny M., 1982. *Multiple Decision Making*, McGraw-Hill, New York.

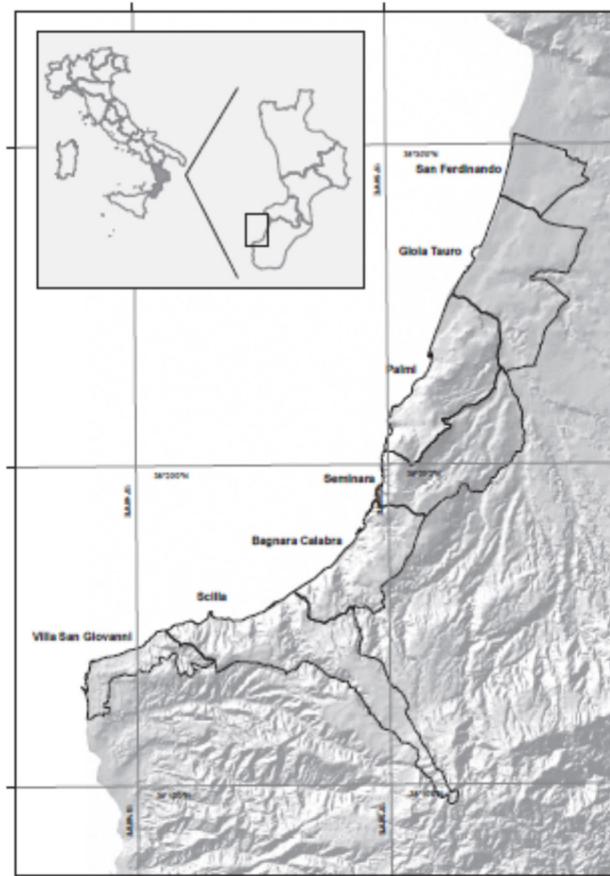


Figure 1 – The area of study

Table 1. Sample breakdown for main fishing system

Fishing System	Observations	
	N.	%
Harpoon	3	8,82
Gillnets and entangling	10	29,41
Surrounding	3	8,82
Drifnets	4	11,76
Longline	7	20,59
Trawl	7	20,59
Total Sample	34	100

Table 2. Headings of the economic budget

	Typology	Sub-Typology	Description	Equation
Total Cost (TC)	Total Fixed Cost (TFC)	Capital Costs (CC)	Depreciation (D); Opportunity Cost of Capital (OCC)	CC+FC
		Fixed Costs (FC)	Administrative Costs (AC); Extraordinary Maintenance (EM)	
	Total Variable Cost (TVC)	Running Costs (RC)	Ordinary Repairs (OR), Ice (I), Fuel (F), Bait (B), Gas refrigerator (G), Meals (M), Oil (O)	RC+LC+T
		Labor Cost (LC)	Wages (W)	
		Taxes and charges (T)	Chamber of Commerce, IRAP, Social Charges	
Total Revenues (TR)	Revenues	Revenues (R)	Fishing Days (FD), Average Value of the Fish (AVF)	R+S
	Subsidies	Subsidies (S)	Fishing ban	

Source: Cambiè 2012 (modified)

Table 3 . Socio-demographic characteristics of the sample

	Harpoon		Gillnets and entangling		Surrounding		Drifnets		Longline		Trawl		Fleet	
	a.v	%	a.v	%	a.v	%	a.v	%	a.v	%	a.v	%	a.v	%
<i>Gender</i>														
Male	3	8,82	10	29,41	3	8,82	4	11,76	7	20,59	7	20,59	34	100
Female	-	-	-	-	-	-	-	-	-	-	-	-	0	-
<i>Age</i>														
20-29	1	25,00	1	25,00	-	-	-	-	2	50,00	-	-	4	11,76
30-39	-	-	-	-	1	50,00	1	50,00	-	-	-	-	2	5,88
40-49	1	11,11	3	33,33	-	-	1	11,11	3	33,33	1	11,11	9	26,47
≥ 50	1	5,26	6	31,58	2	10,53	2	10,53	2	10,53	6	31,58	19	55,88
<i>Marital Status</i>														
Single	1	16,67	3	50,00	-	-	-	-	2	33,33	-	-	6	17,6
Married	2	7,14	7	25,00	3	10,71	4	14,29	5	17,86	7	25,00	28	82,4
Divorced	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
Widowed	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
<i>Household Size</i>														
1-3 members	1	14,29	4	57,14	-	-	-	-	2	28,57	-	-	7	20,6
4-6 members	2	7,41	6	22,22	3	11,11	4	14,81	5	18,52	7	25,93	27	79,4
7-9 members	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
<i>Education</i>														
Primary education	-	-	2	40,00	1	20,00	1	20,00	-	-	1	20,00	5	14,7
High School	1	6,25	5	31,25	1	6,25	2	12,50	3	18,75	4	25,00	16	47,1
Junior High School	2	15,38	3	23,08	1	7,69	1	7,69	4	30,77	2	15,38	13	38,2
Accademic Degree	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
<i>Major Occupation</i>														
Fisherman	1	3,57	8	28,57	3	10,71	3	10,71	6	21,43	7	25,00	28	82,4
Private practice	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
Public servant	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
Trader	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
Another	2	33,33	2	33,33	-	-	1	16,67	1	16,67	-	-	6	17,6
<i>Years of experience</i>														
1-5	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
6-10	-	-	-	-	1	100,00	-	-	-	-	-	-	1	2,9
11-15	1	33,33	1	33,33	-	-	-	-	1	33,33	-	-	3	8,8
16-20	-	-	-	-	-	-	-	-	-	-	-	-	0	0,0
≥ 20	2	6,67	9	30,00	2	6,67	4	13,33	6	20,00	7	23,33	30	88,2
<i>Member of cooperative</i>														

Yes	2	9,52	7	33,33	2	9,52	3	14,29	6	28,57	1	4,76	21	61,8
No	1	7,69	3	23,08	1	7,69	1	7,69	1	7,69	6	46,15	13	38,2

Table 4. Technical and structural characteristics of sampled vessels

Fishing System	Gross Tonnage			Motor Power			Fishing Days			Age of fleet	Crew members
	a.v	%	average	a.v	%	average	a.v	%	average	average	average
Harpoon	41,00	9,01	13,67	426,14	9,68	142,05	304,00	4,88	101,33	33,00	2,67
Gillnets and entangling	23,00	5,05	2,30	478,77	10,87	47,88	1.989,00	31,91	198,90	36,30	2,30
Surrounding	25,00	5,49	8,33	276,00	6,27	92,00	588,00	9,43	196,00	17,33	5,33
Drifnets	15,00	3,30	3,75	273,66	6,22	68,42	559,00	8,97	139,75	11,00	2,25
Longline	99,00	21,76	14,40	1.115,05	25,32	159,29	1.277,00	20,48	182,43	12,86	2,57
Trawl	252,00	55,38	36,00	1.833,38	41,64	261,91	1.517,00	24,33	216,71	19,71	2,71
Total Sample	455,00	100,00	13,38	4.403,00	100,00	129,50	6.234,00	100,00	183,85	23,11	2,74

Table 5. Costs and revenues of sampled vessels

Parameters	Harpoon			Gillnets and entangling			Surrounding			Drifnets			Longline			Trawl		
	average	S.D	%	average	S.D	%	average	S.D	%	average	S.D	%	average	S.D	%	average	S.D	%
Total Revenues	91.850	21.091	100,00	33.182	12.389	100,00	243.367	31.380	100,00	53.885	18.393	100,00	194.392	64.237	100,00	218.396	40.615	100,00
Total Variable Cost	59.566	14.699	79,00	25.017	9.007	80,18	149.300	19.831	93,35	35.972	9.699	80,34	156.213	48.700	88,41	146.823	27.896	84,10
Running costs	13.100	2.946	17,37	9.593	5.229	30,74	27.711	6.555	17,33	8.468	3.481	18,91	85.600	37.100	48,45	62.679	21.511	35,90
Labor cost	31.418	6.627	41,67	8.099	5.660	25,95	95.858	12.131	59,93	17.225	9.146	38,47	56.564	43.698	32,01	65.427	17.012	37,47
Taxes and charges	15.048	5.782	19,96	7.326	5.085	23,48	25.731	9.951	16,09	10.278	2.884	22,96	14.049	6.308	7,95	18.717	3.869	10,72
Total Fixed Cost	15.832	2.508	21,00	6.186	5.189	19,82	10.637	1.701	6,65	8.802	4.508	19,66	20.470	8.115	11,59	27.768	16.655	15,90
Depreciation	6.402	1.041	8,49	2.639	2.185	8,46	3.854	2.051	2,41	4.143	2.182	9,25	10.082	5.122	5,71	11.725	7.338	6,72
Capital Opportunity Cost	5.377	1.201	7,13	1.439	1.293	4,61	4.538	1.051	2,84	2.712	1.421	6,06	6.874	3.067	3,89	10.277	6.444	5,89
Administrative cost	2.407	436	3,19	1.055	612	3,38	1.256	578	0,79	1.244	613	2,78	2.132	939	1,21	3.462	2.342	1,98
Extraordinary Maintenance	1.647	605	2,18	1.054	2.271	3,38	990	668	0,62	703	389	1,57	1.381	442	0,78	2.304	1.245	1,32
Total Cost	75.398	12.686		31.203	12.499		159.937	21.388		44.774	14.126		176.683	49.771		174.590	37.268	

Table 6. Fuzzy values of economic performance indicators

Fishing system		Criteria						
		GP	NP	VA	RoFTA	EL	DRC	OR
		€	€	€	a.v	a.v	€	%
Harpoon	<i>l</i>	20.102	6.036	30.284,20	4,19	0,09	113,86	62,39
	<i>m</i>	28.231	16.452	47.869,72	9,45	0,21	128,53	64,74
	<i>r</i>	34.712	23.792	61.110,23	12,46	0,27	152,78	66,56
Gillnets and entangling	<i>l</i>	-2.351	-7.367,21	-6.594,05	-6,23	-0,40	6,34	59,77
	<i>m</i>	6.056,75	1.979,21	10.077,83	13,54	0,10	51,06	77,12
	<i>r</i>	13.816	9.097,79	24.588,36	56,67	0,51	96,27	109,63
Surrounding	<i>l</i>	80.859	73.699	156.914,95	31,25	0,49	116,49	60,01
	<i>m</i>	91.821	83.429	179.287,70	43,95	0,52	142,58	61,34
	<i>r</i>	105.639	95.307	202.710,80	53,79	0,56	159,82	62,48
Driftnets	<i>l</i>	15.967	2.703	7.380,05	6,04	0,11	38,86	59,22
	<i>m</i>	4.460	9.111	26.336,46	10,25	0,20	62,17	68,91
	<i>r</i>	25.245	18.259	44.776,25	17,65	0,38	86,52	80,75
Longline	<i>l</i>	-6.088	-11.813	35.787	-8,90	-0,11	208,15	67,75
	<i>m</i>	34.884	17.709	74.273	6,84	0,09	483,36	81,96
	<i>r</i>	59.286	40.834	192.982	14,28	0,19	681,72	104,24
Trawl	<i>l</i>	39.841	7.178,27	63.694,63	2,82	0,03	165,15	63,38
	<i>m</i>	61.169,14	39.166,81	104.594,07	13,48	0,23	283,62	68,73
	<i>r</i>	88.577	73.644,44	164.994,44	25,82	0,42	384,70	74,42

GP = Gross Profit; NP = Net Profit; VA = Value Added; RoFTA; EL = Efficiency Level; DRC = Daily Running Cost; OR = Operating Ratio.

Table 7. Fvikor Results

Alternative	\bar{S}				\bar{R}				\bar{Q}			
	S ^l	S ^m	S ^r	<i>Crisp S</i>	R ^l	R ^m	R ^r	<i>Crisp R</i>	Q ^l	Q ^m	Q ^r	<i>Crisp Q</i>
Harpoon	4,74	2,86	4,08	3,63	0,47	0,63	0,83	0,64	0,29	0,43	0,75	0,48
Gillnets and entangling	4,81	3,55	6,02	4,48	0,63	0,81	1,00	0,81	0,37	0,57	0,97	0,62
Surrounding	-0,93	0,14	1,40	0,18	0,04	0,14	0,39	0,18	-0,34	0,00	0,34	0,00
Drifnets	4,86	3,13	4,49	3,90	0,54	0,73	0,93	0,73	0,33	0,50	0,82	0,54
Longline	4,88	3,70	6,39	4,66	0,31	0,64	1,00	0,65	0,23	0,50	1,00	0,56
Trawl	2,49	2,30	4,31	2,85	0,12	0,46	0,82	0,47	-0,04	0,32	0,76	0,34